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The Path to Profitable Customer Experiences

#CS100SUMMIT



The Path To Profitable Customer Experiences

September 11, 2019 @kerrybodine

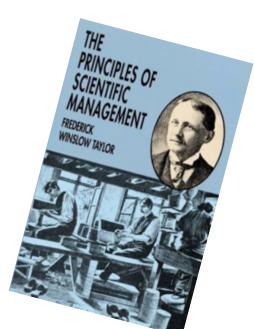
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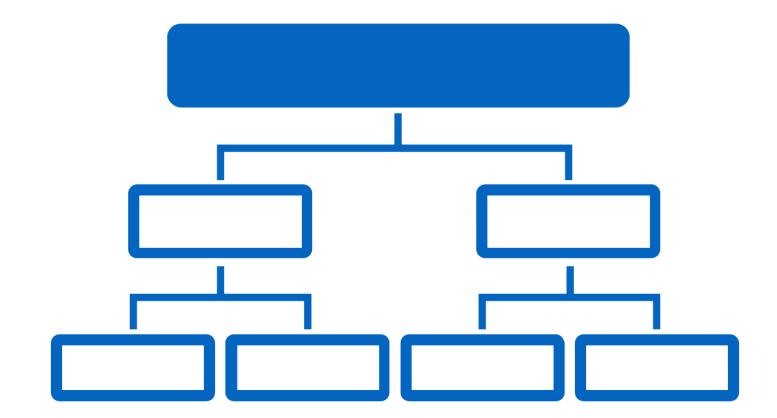
Frederick Winslow Taylor

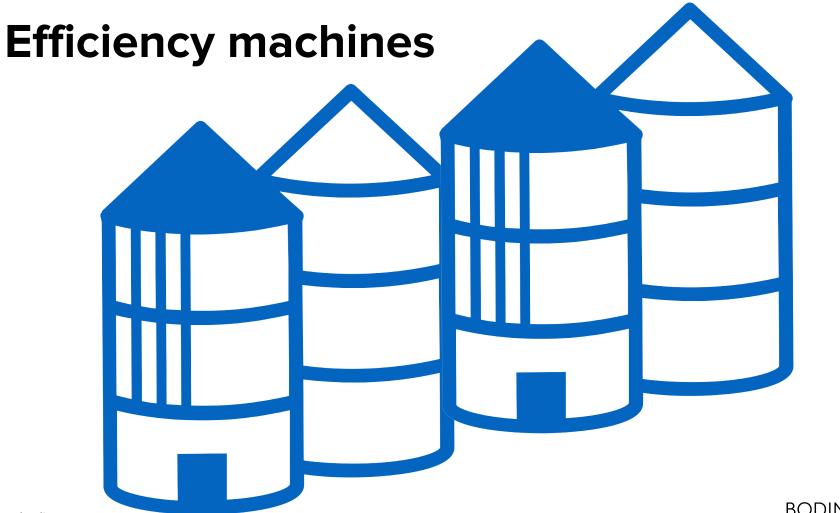
1856 - 1915



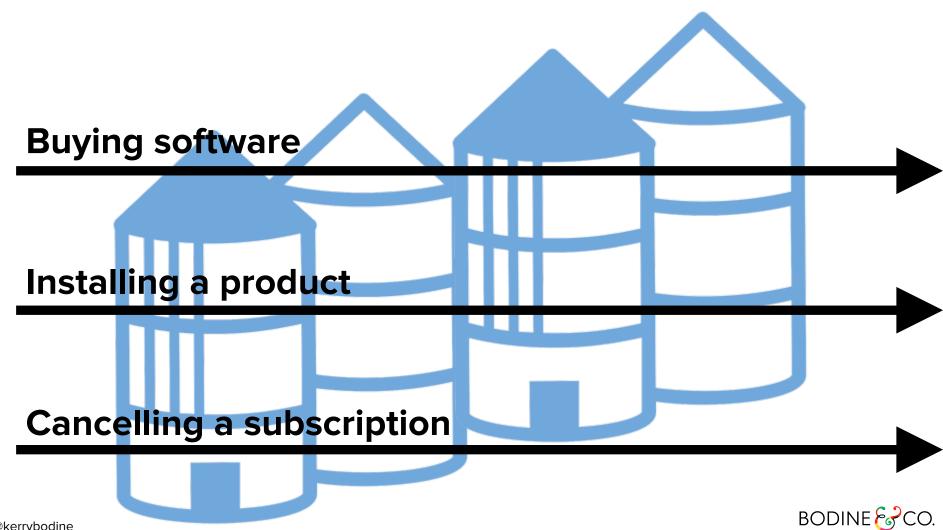


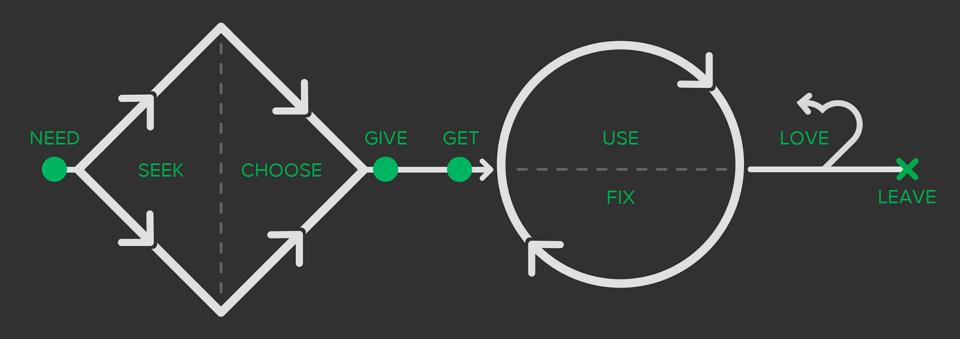
An Assembly Line of the Ford Motor Gompany









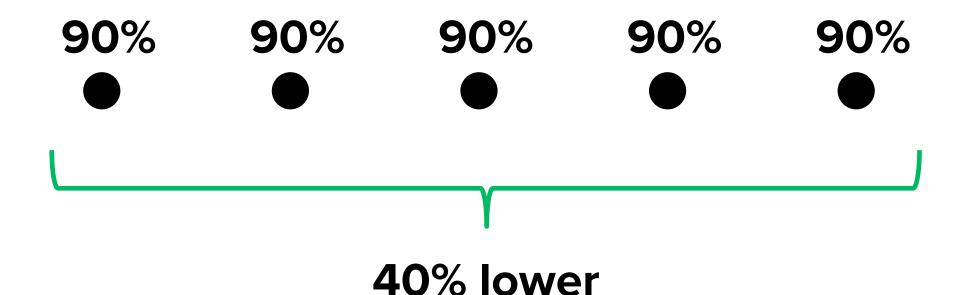




A media company's onboarding journey



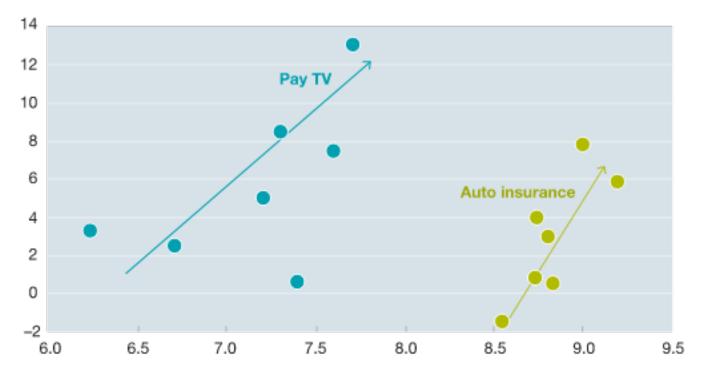
A media company's onboarding journey



Source: McKinsey — From touchpoints to journeys: Seeing the world as customers do, March 2016

Higher journey satisfaction \rightarrow revenue growth.

Revenue growth, 2010-11, %



Average satisfaction with each company's 3 key journeys (on a 10-point scale), 2011

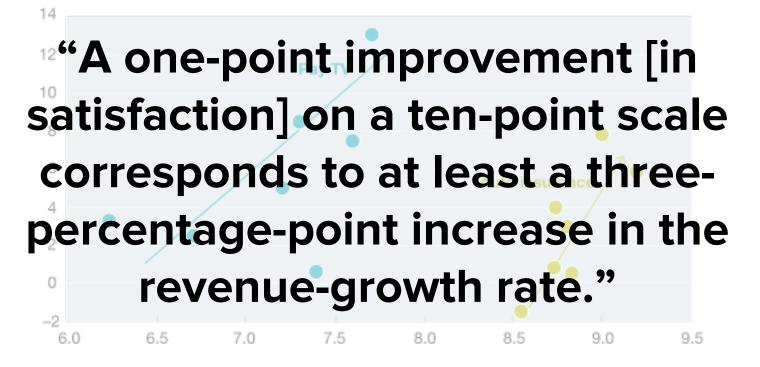
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McKinsey&Company

Source: From touchpoints to journeys: Seeing the world as customers do, March 2016

Higher journey satisfaction \rightarrow revenue growth.

Revenue growth, 2010-11, %

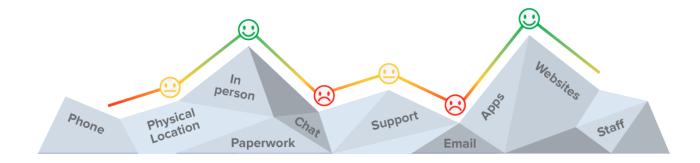


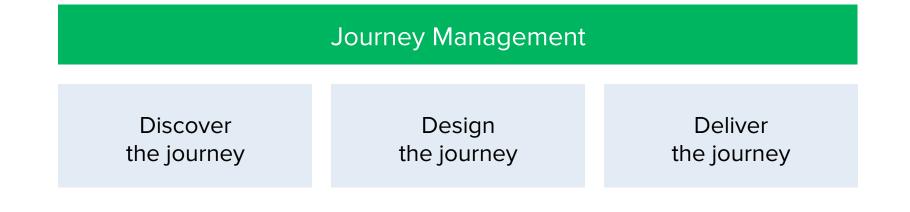
Average satisfaction with each company's 3 key journeys (on a 10-point scale), 2011

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McKinsey&Company

Source: From touchpoints to journeys: Seeing the world as customers do, March 2016







DISCOVER the journey



How it works What it costs

ts Request a pro

Contact us

We Make House Calls On Demand

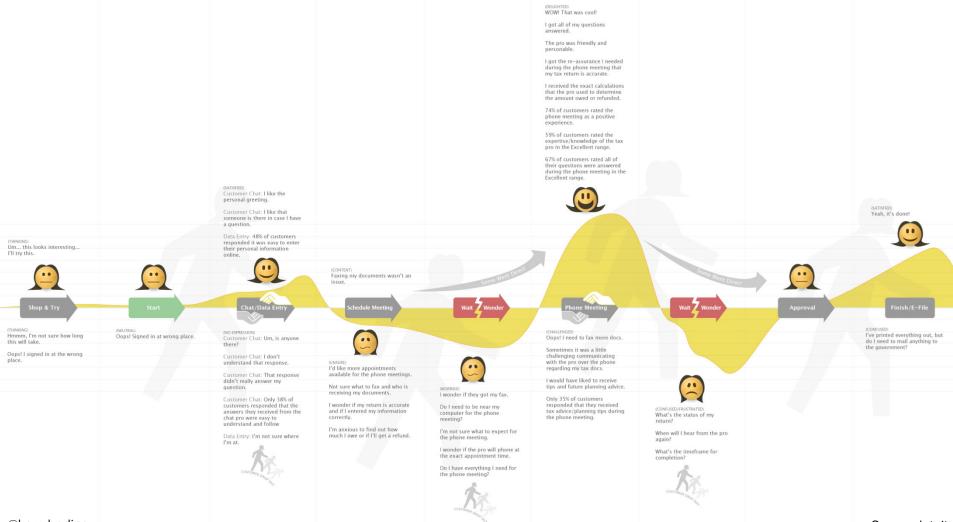
A local credentialed tax pro comes to you and does all the work. Pushing start is the hardest part.

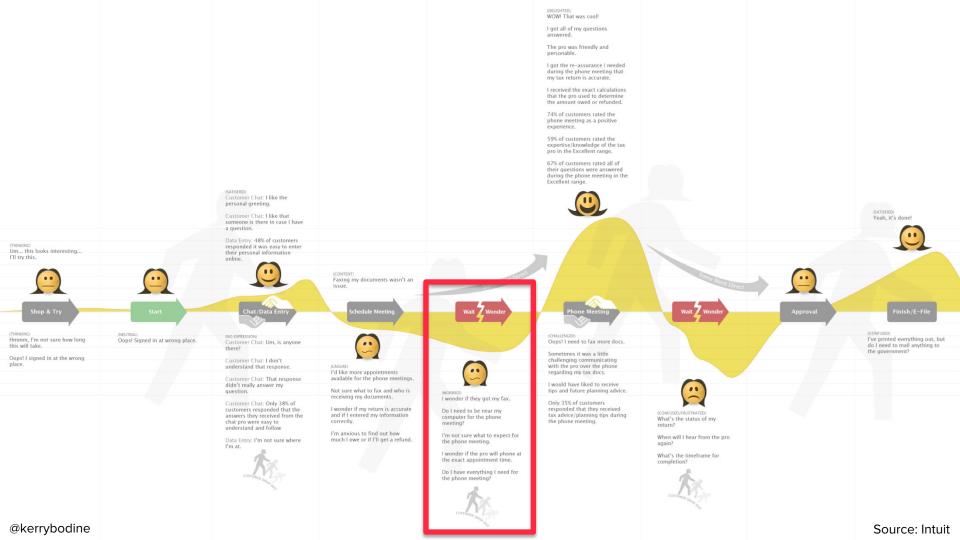


You request a pro when you're ready Our pro arrives and does all the work

60

We efile for you and get you your refund









Visitor Experience Map

What opportunities exist to impact the experience at scale?

Pre-visit

PLAN THE DAY

Pain Point

Clear wayfinding signage

the building

outside, as well as inside

Can't get inside

How can I find my friends?

· Mobile app for purchasing

real time events

Expedited entrance for

tickets and learning about

Welcome packet

C.U.

Simple entry & orienteering

Hospitality

Highlight

experience

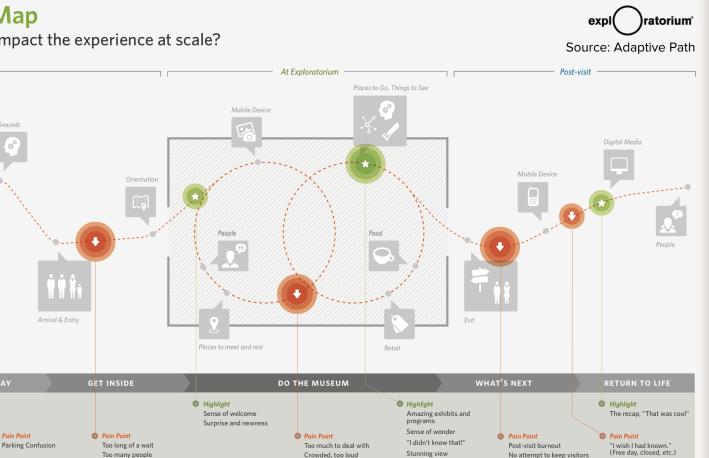
Standalone online

Clear indication of

learning resources vs

marketing on website

· Multi-touchpoint exhibits



Low blood sugar

What do I do first?

Tailored Explainers for

language, age, etc

· Areas to rest with a view

Clear meeting landmarks

connected

and refuel

Weather and cold

No obvious place to relax

"Leave your mark"

(digital and physical

opportunities for visitors

to share and comment)

Retention program

discussions

Exhibit follow-up and

Email artifacts from

Fun suspicion: "Are they tricking me?"

Alcohol (for local adults at

· Artifacts of tinkering and

· Multi-touhpoint exhibits

interacting with exhibits

evening events)

(photos, etc)

O Pain Point

No awareness

Too many other options

Co-marketing with

tional institutions

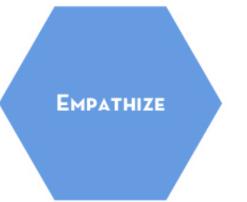
Tailored outing plans

businesses and educa-

TOUCH POINTS

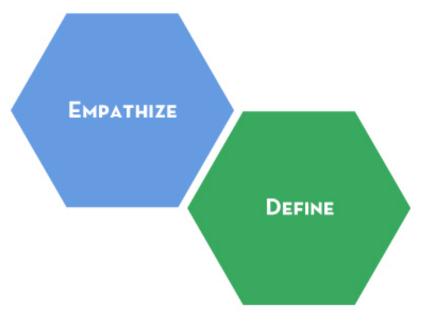
DESIGN the journey





"the ability to **understand** and **share the feelings** of another"

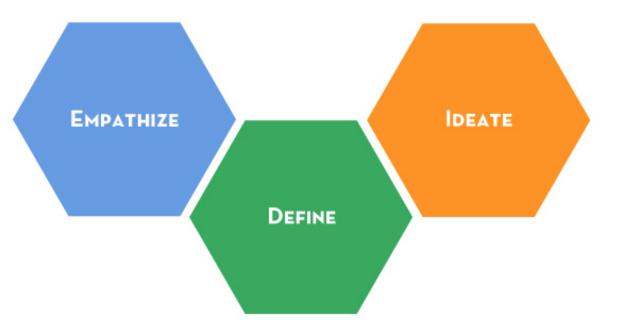




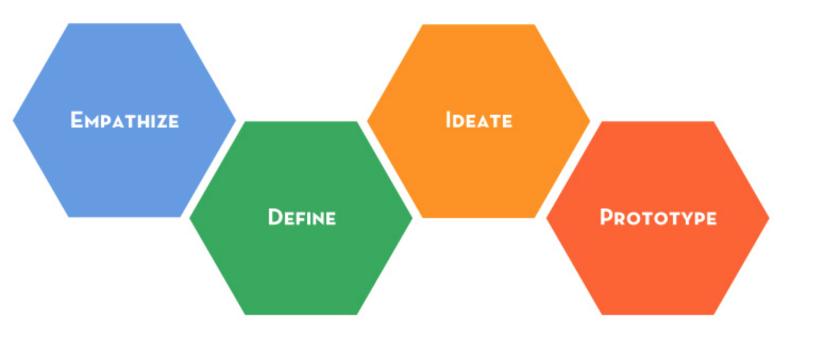


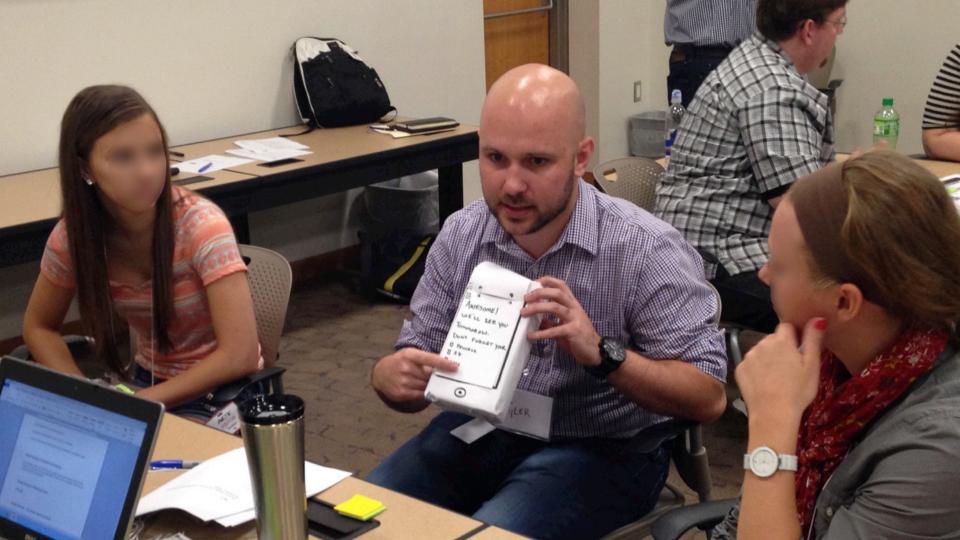
















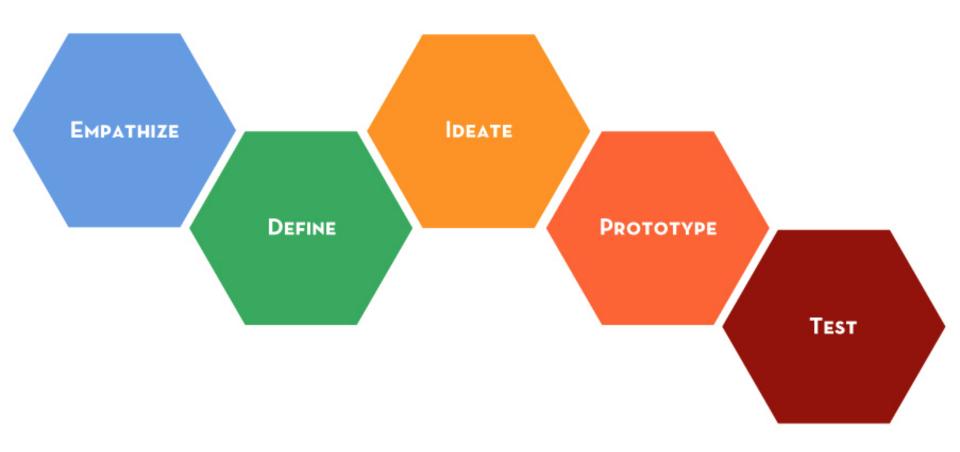
Audi Car on Demand Driver Dress Code



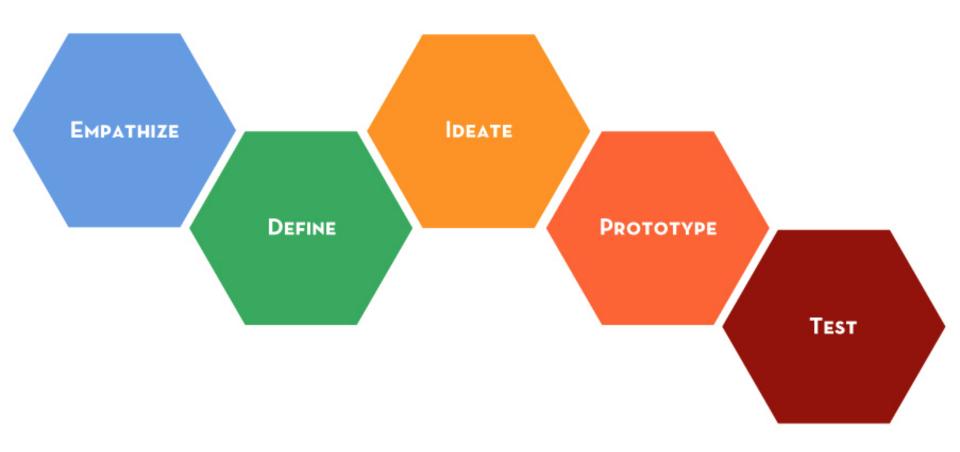


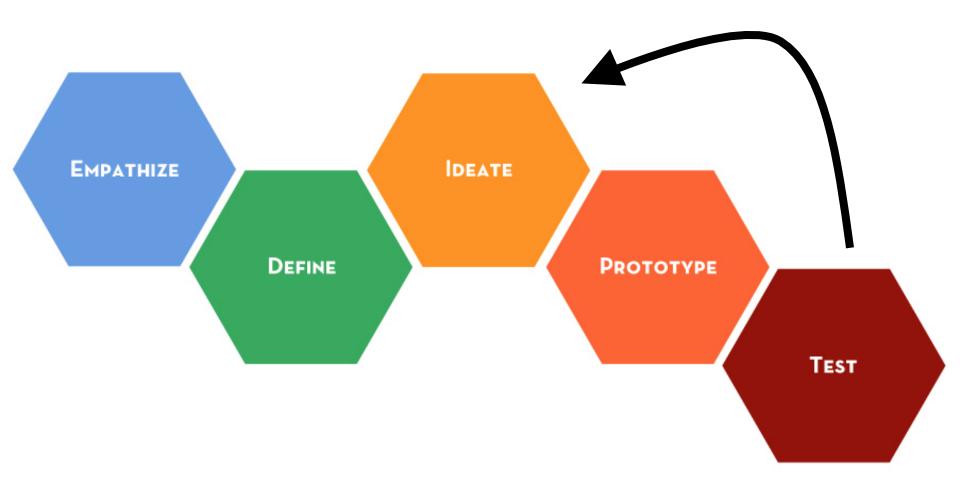




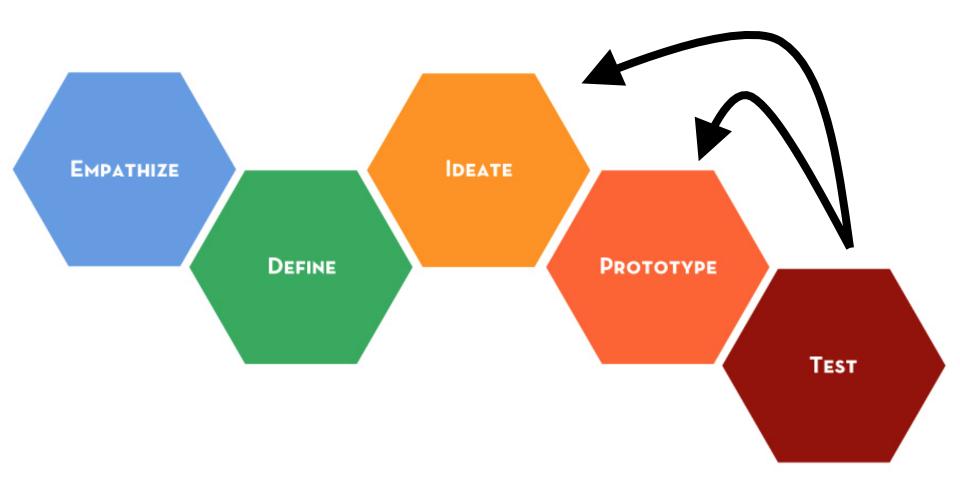




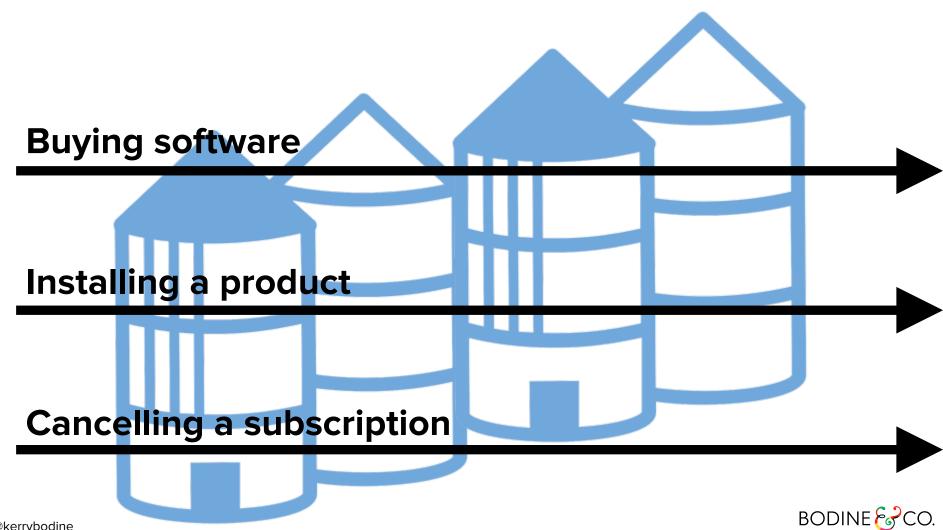




Source: Stanford d.School



DELIVER the journey

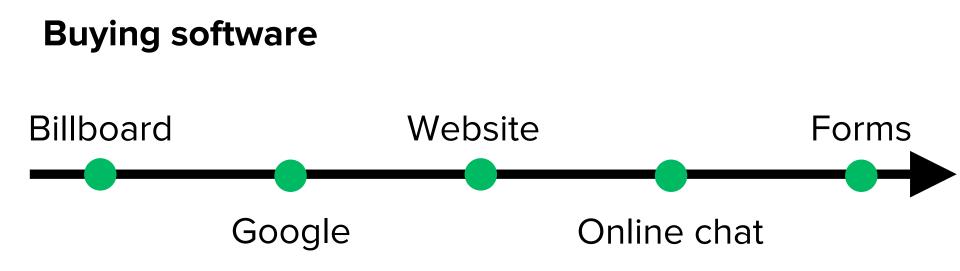


Buying software



Buying software



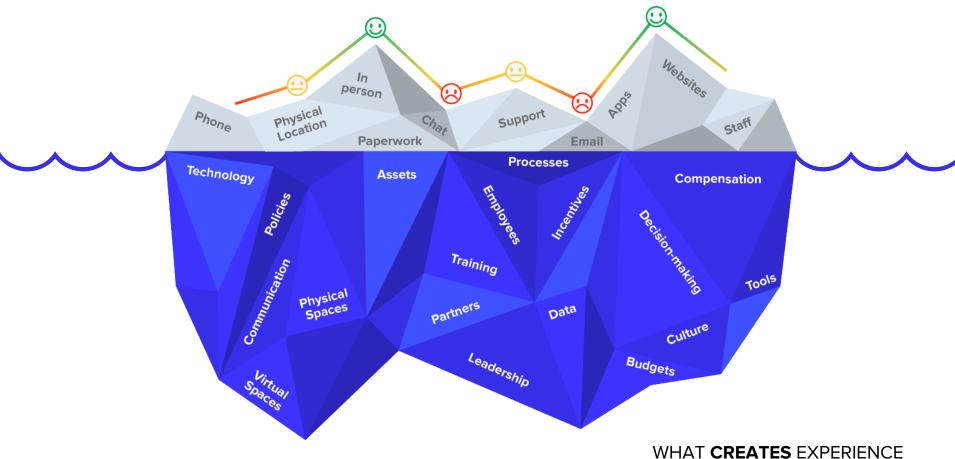


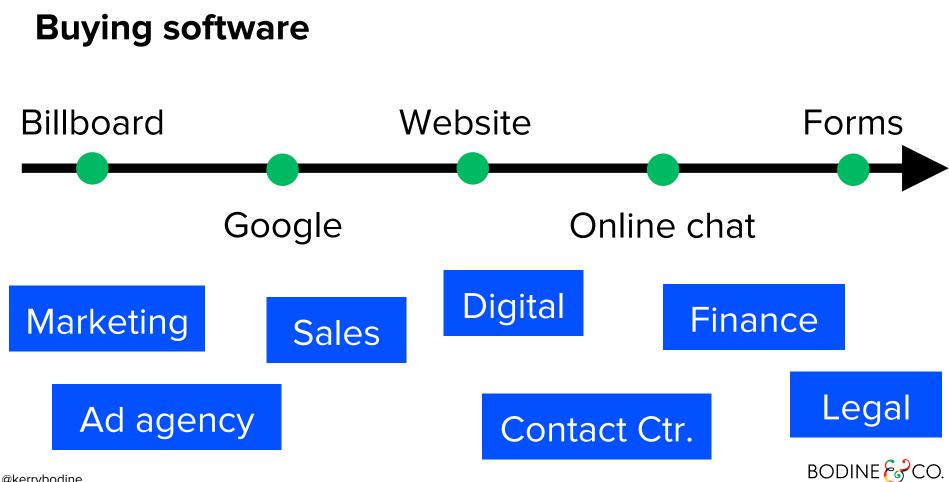


WHAT CUSTOMERS EXPERIENCE



WHAT CUSTOMERS EXPERIENCE









Journey manager role:

- Understand customer needs and identify gaps
- Create a long-term vision
- Make the business case
- Herd cross-functional stakeholders to execute on the vision
- Measure the ongoing impact



A major US telecom...

- Uncovered 1500 different tactics for contacting customers.

- Required 20 different departments to:
 - Plot planned communications against key journeys.
 - Think through how various journeys overlap.
- Personalized communications for each user based on the journeys they were on.
- Saw 3% drop in churn in 6 months!



What can you do to create a journey mindset today?

What can you do to create a journey mindset?

1. Listen to customer stories.





The Journey Mapping Process

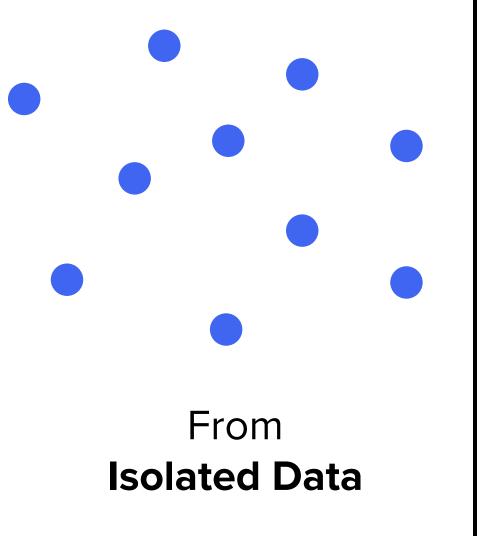


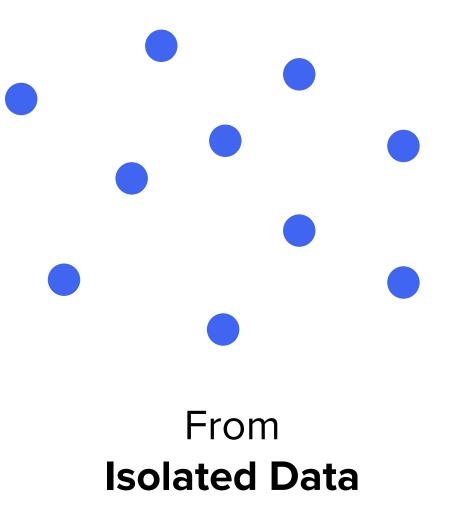


What can *you* do to create a journey mindset in your organization?

- **1. Listen** to customer stories.
- 2. Quantify key journeys.





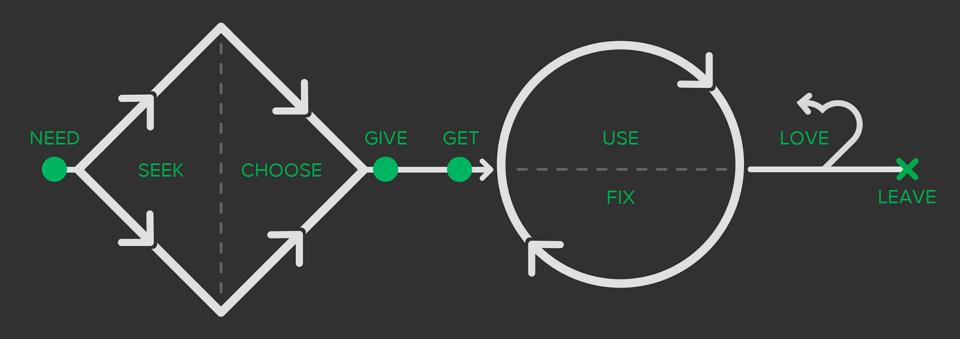


To Aggregated Data

What can *you* do to create a journey mindset in your organization?

- **1. Listen** to customer stories.
- 2. Quantify key journeys.
- **3.** Create value all along the journey.









THANK YOU!

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HAPPY CUSTOMERS LEAD TO HAPPY SHAREHOLDERS. LET'S MAKE HAPPY HAPPEN.

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